



#### Safe Harbor

#### CAUTIONARY NOTE REGARDING FORWARD-LOOKING STATEMENTS

Certain statements in this presentation constitute forward-looking statements, including, without limitation, statements about: the perceived advantages of our products relative to competitive products and technologies; our anticipated growth and other measures of future operating results and financial performance; the development and commercialization of new products; and our ability to secure and maintain necessary regulatory approvals for our existing products and new products under development. Our estimates and forward-looking statements are based on our management's current assumptions and expectations of future events and trends, which affect or may affect our business, strategy, operations or financial performance. These statements are not guarantees of future performance and involve a number of risks and uncertainties, many of which are beyond our control, including the potential impacts of COVID-19. Our actual results may differ materially from those expressed or implied by such forward-looking statements. Some of the factors that could cause actual results to differ materially from those expressed or implied by such forward-looking statements can be found under the captions "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" in our most recent Annual Report on Form 10-K, Quarterly Report on Form 10-Q, as well as in the other reports we file with the Securities and Exchange Commission. In addition, new risk factors and uncertainties emerge from time to time and it is not possible for our management to predict all risk factors and uncertainties, nor can we assess the impact of all factors on our business or the extent to which any factor, or combination of factors, may cause actual results to differ materially from those contained in any forward-looking statements. We qualify all of our forward-looking statements by these cautionary statements. Estimates and forward-looking statement speak only as of the date they were made, and, except to the exte

#### **NON-GAAP FINANCIAL MEASURES**

This presentation references EBITDA, which is a non-GAAP financial measure defined as net income (loss) excluding income taxes, interest and other non-operating items and depreciation and amortization. Adjusted EBITDA further adjusts for the change in fair value of common stock warrants and non-cash stock-based compensation expense. This definition of Adjusted EBITDA may differ from similar measures used by other companies, even when similar terms are used to identify such measures. Adjusted EBITDA is a key measure used by the Company to evaluate operating performance, generate future operating plans and make strategic decisions for the allocation of capital. The Company presents Adjusted EBITDA to provide information that may assist investors in understanding its financial results. However, Adjusted EBITDA is not intended to be a substitute for net loss.

#### **TRADEMARKS**

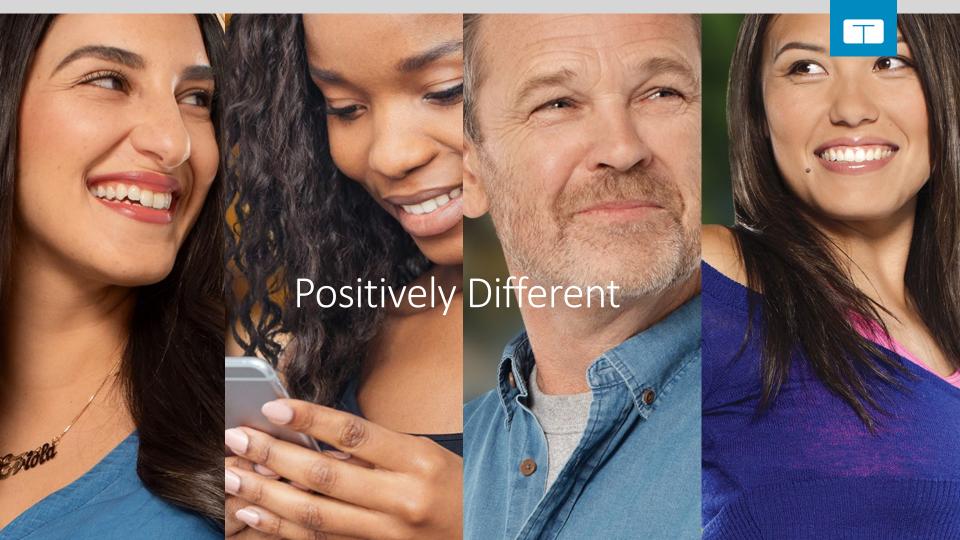
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### Our Vision







# Expanding our history of "firsts"



Connected mobile app for iOS and Android devices



Rechargeable battery



Remote updateable software



Automated controller enabled FDA designation

Interoperable automated glycemic controller FDA designation

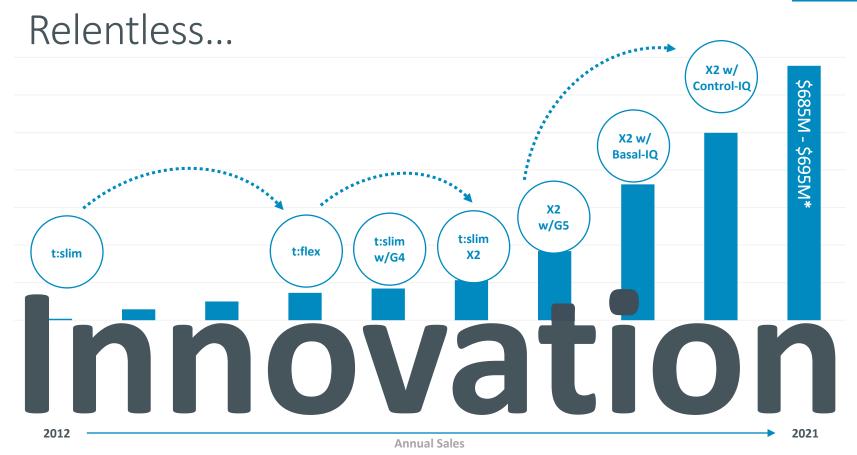
Designation by FDA as compatible with iCGM



Automated correction bolus feature







R&D Day | December 2021

\*Worldwide sales quidance as of November 3, 2021

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**200,000+** people using Control-IQ<sup>TM</sup> technology



#### Delivering On Our Commitment

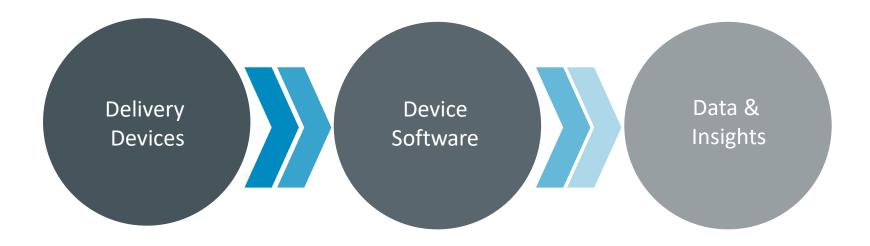


**65+ peer** reviewed manuscripts and published abstracts on t:slim X2 since 2019

More than
40,000,000 patient
days of Control-IQ
use data



#### **Expanding Ecosystem**



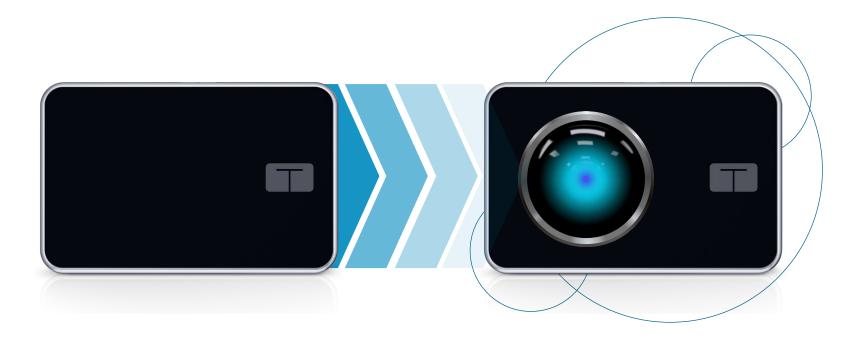


#### **Delivery Devices**



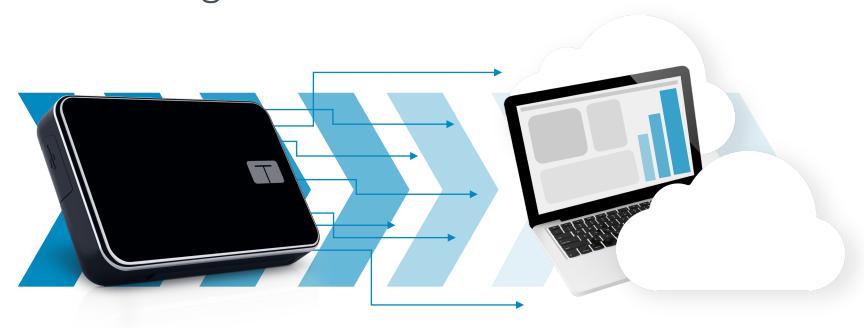


#### **Device Software**





### Data & Insights





#### Transitioning to a Global Ecosystem







# 1 million people living with diabetes

Q3 2021 Worldwide Installed Base\*: nearly 300,000 customers





## Market & Strategy



30+ million people on Intensive Insulin Therapy (IIT) worldwide

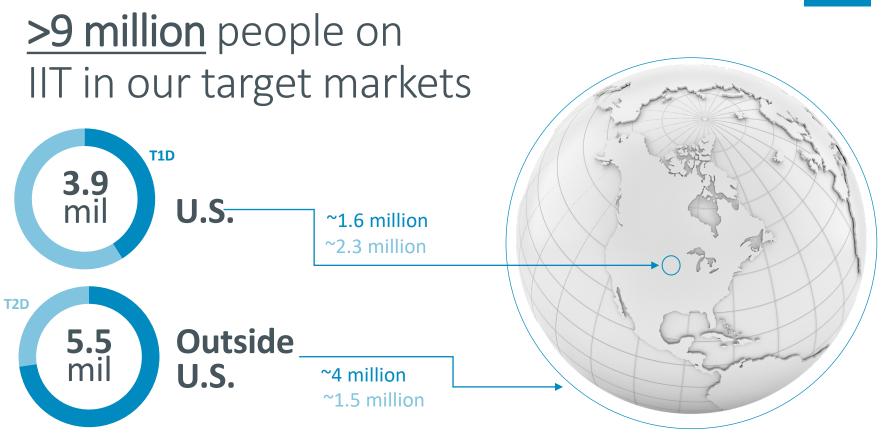
**T1D=24mil** T2D=9mil



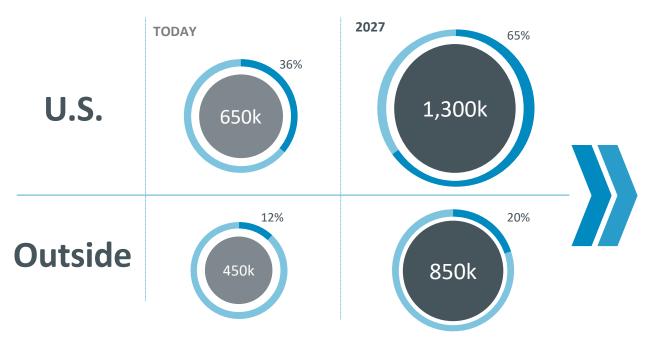
Sources, Internal estimates, Centers for Disease Control and Prevention, National Diabetes Statistics Report, 2020, Atlanta, GA: Centers for Disease Control and Prevention, U.S. Dept of Health and Human Services; 2020. International Diabetes Federation. IDF Diabetes Atlas, 9th edn. Brussels, Belgium: International Diabetes Federation, 2019. http://www.diabetesatlas.org R&D Day | December 2021

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#### Type 1 Pumpers



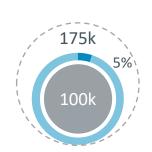


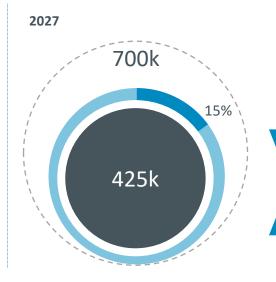
Sources. Internal estimates. Centers for Disease Control and Prevention. National Diabetes Statistics Report, 2020. Atlanta, GA: Centers for Disease Control and Prevention, U.S. Dept of Health and Human Services; 2020. International Diabetes Federation. IDF Diabetes Atlas, 9th edn. Brussels, Belgium: International Diabetes Federation, 2019. <a href="https://www.diabetesatlas.org">http://www.diabetesatlas.org</a>

#### Type 2 Pumpers

**TODAY** 

U.S. & Outside









Sources. Internal estimates. Centers for Disease Control and Prevention. National Diabetes Statistics Report, 2020. Atlanta, GA: Centers for Disease Control and Prevention, U.S. Dept of Health and Human Services; 2020. International Diabetes Federation. IDF Diabetes Atlas, 9th edn. Brussels, Belgium: International Diabetes Federation, 2019. <a href="https://www.diabetesatlas.org">https://www.diabetesatlas.org</a>

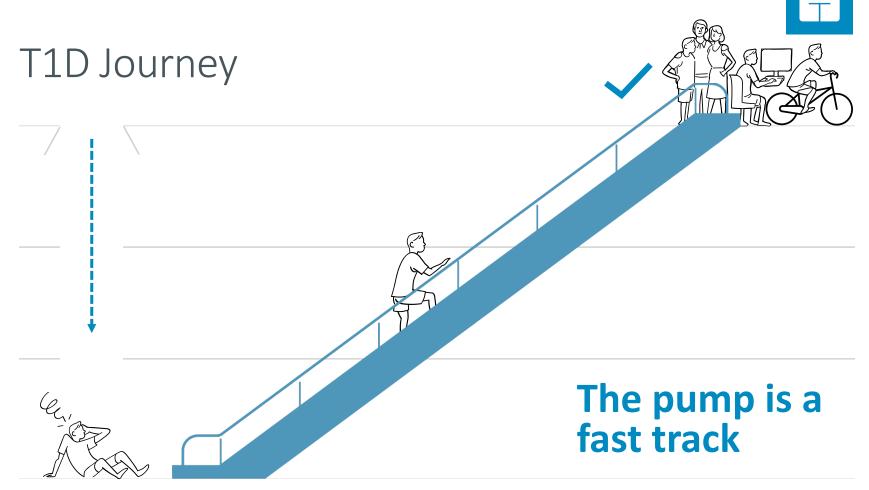




T<sub>1</sub>D

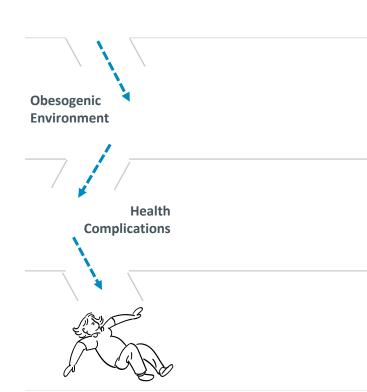


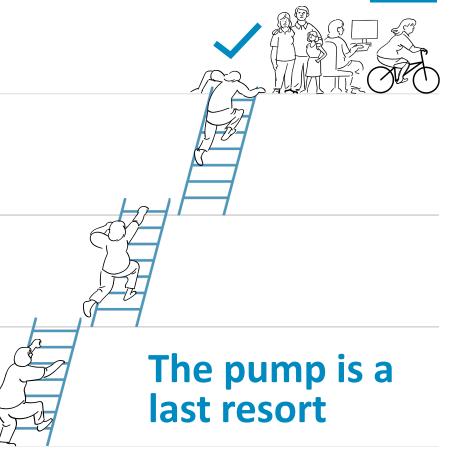
T<sub>2</sub>D





#### T2D Journey







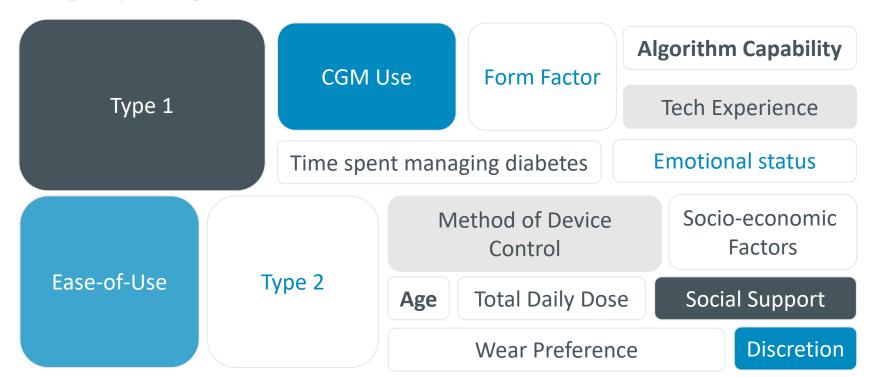


1 out of 3 of people living with type 2 and administering insulin through multiple daily injections voiced interest in near-term pump adoption.\*



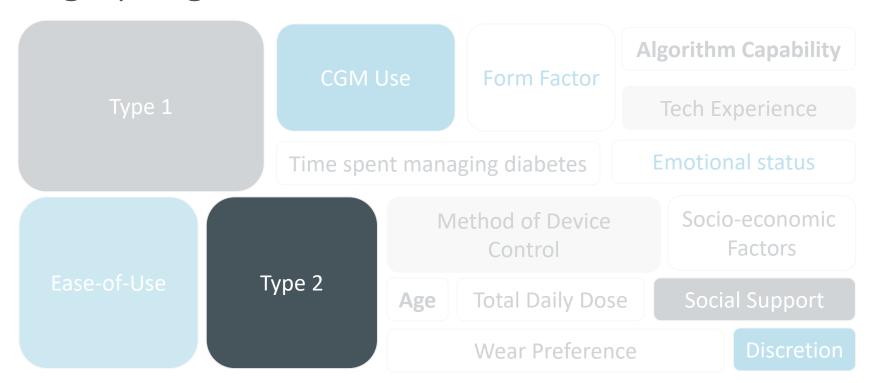


#### Highly Segmented Market



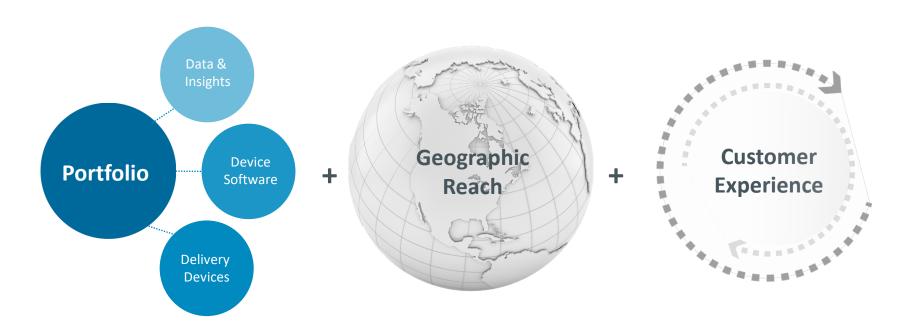


#### Highly Segmented Market

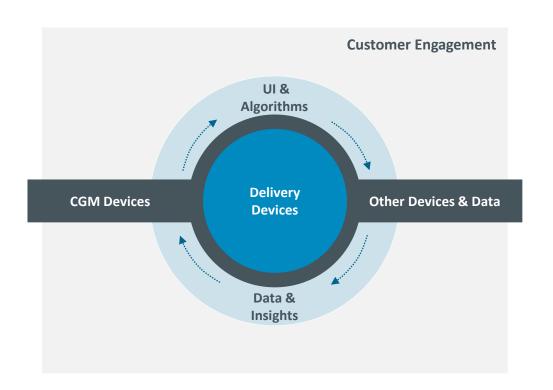




#### Strategic Imperatives





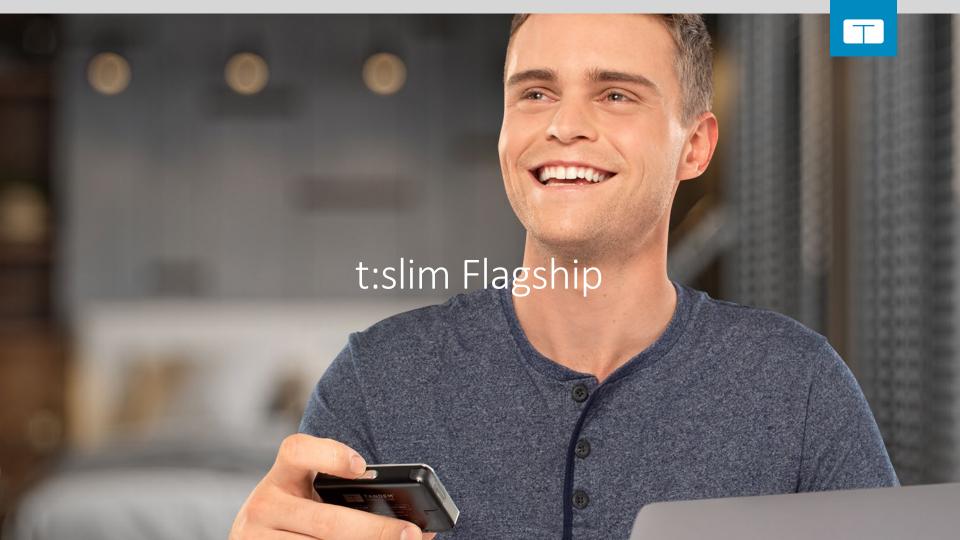


# Platform Strategy for Continued Long Term Growth





## **Delivery Devices**





#### t:slim X2





#### Infusion Sets

- Easier insertion
- Reduced occlusions
- Extended wear
- Increased options
- Reduced body burden
- Less waste





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#### t:slim X3

- Enhanced technology
- Refreshed user interface
- Increased battery life
- Wireless software updates





#### t:sport Design Goals

- Utilizing modern technologies for battery, charging, and wireless use
- Controlled from a personal smartphone
- Miniaturized form factor with flexible wear options
- FDA submission as an ACE Pump enabling use of Control-IQ and iCGMs with no new clinical data







#### Tandem Mobi

- ~50% Of t:slim X2's Size
- 200-unit Cartridge
- Embedded AID Algorithm
- User's Smartphone Control
- Wireless Charging
- Bolus Button
- Waterproof
- iCGM Compatible
- Compatible with current and new 4" infusion set





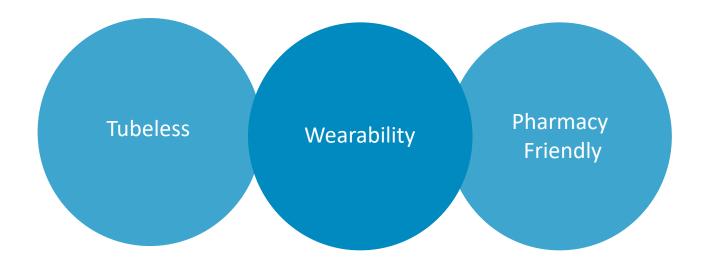
More than 50% of survey participants chose t:slim or Mobi vs future competitive offerings

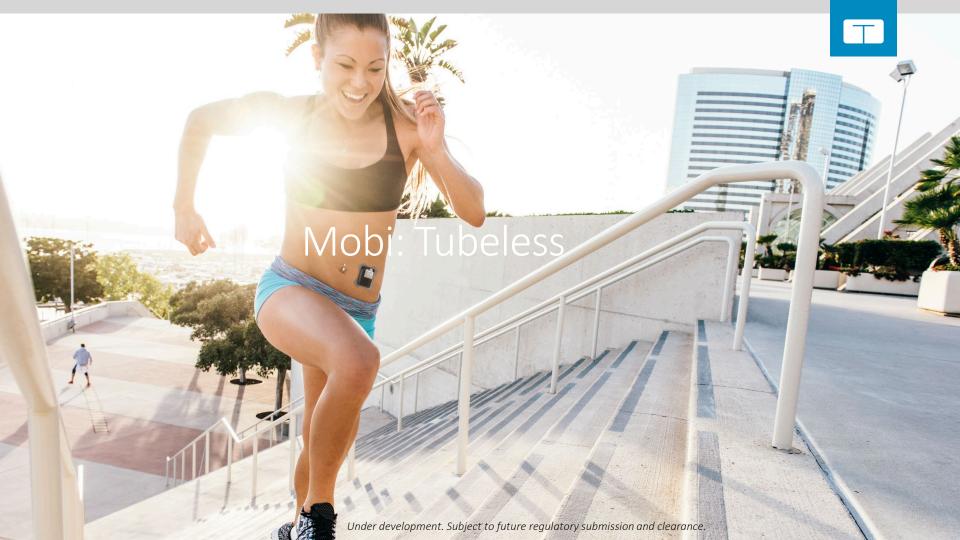






#### **Expanding Our Segments Served**





# Mobi: Tubeless

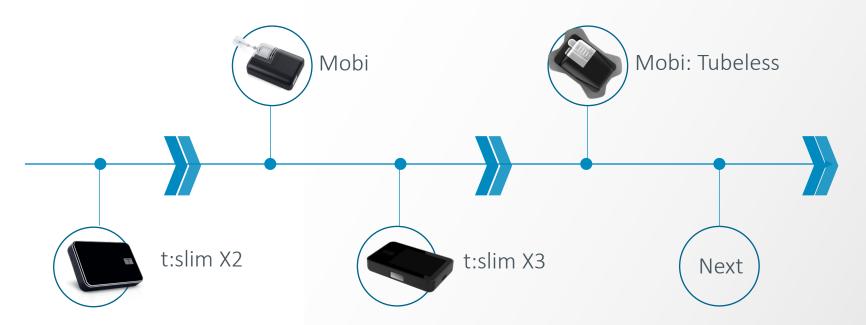


Leverages Mobi pump





#### Pushing Forward











#### **Device Software**



#### Cloud



User Interface (On Pump)

User Interface (Control App)

Algorithms

**Embedded Software** 

Device Hardware



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#### The Power of AID





## AID Improvement Growing the Market & Capturing Share

1

Continuous improvement for current Control-IQ users

2

Improve outcomes for people using a pump but not meeting American Diabetes Association guidelines today 3

Attract people using MDI to adopt Control-IQ



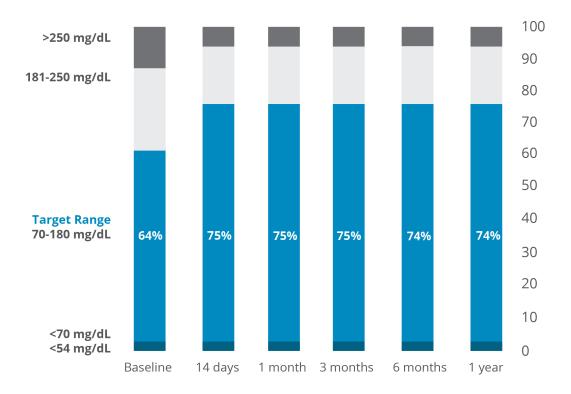
#### **Experience Matters**



more hours/day time spent in range

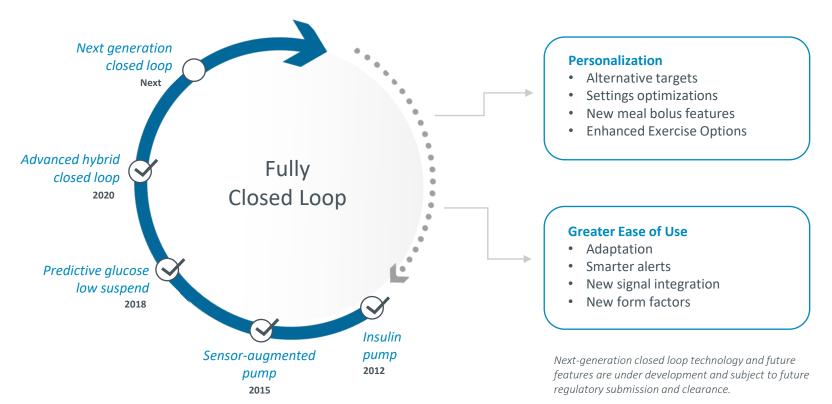
(70-180 mg/dL)

9,500 users



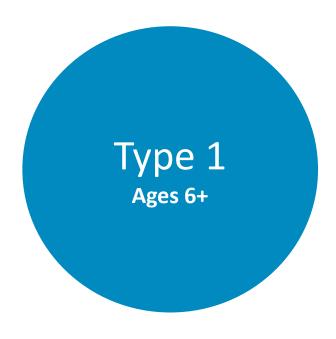


#### In Pursuit of....





#### **Expanding Indications**



Type 1
Ages 2-5

Type 2



#### The Role of Insulins in AID

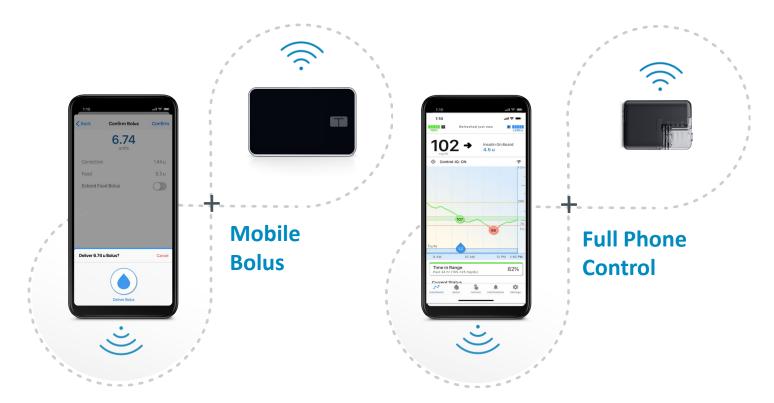




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#### Mobile Control Apps





#### Immediate Access to Innovation



130,000+ **TDU Updates** 



90,000+ Control-IQ Updates 160,000+

App Downloads

Note: Software updates are available to in-warranty customers only. A prescription and additional training may be required to access certain software updates.

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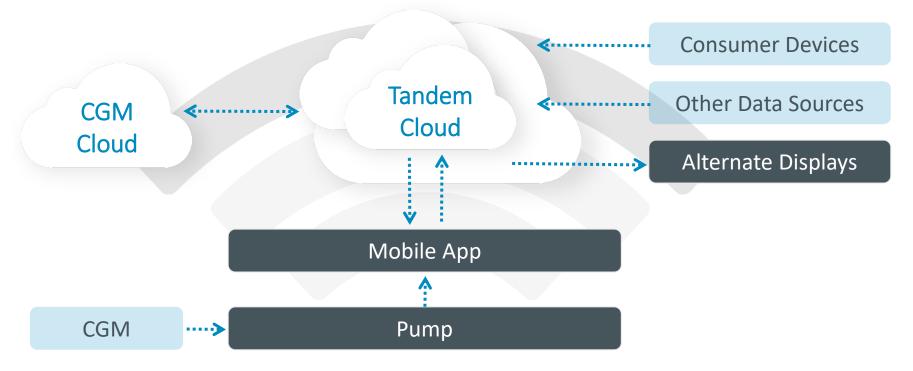


#### Delivering Sensor Choice





#### Unlocking a Broader Ecosystem







### Data & Insights



#### What Are Data Products?





# Physician Panel on Data Insights

#### Nicholas Argento, MD, FACE

Senior Clinical Endocrinologist and Diabetes Technology Director at the Maryland Endocrine and Diabetes Center.

#### Joyce Lee, MD MPH

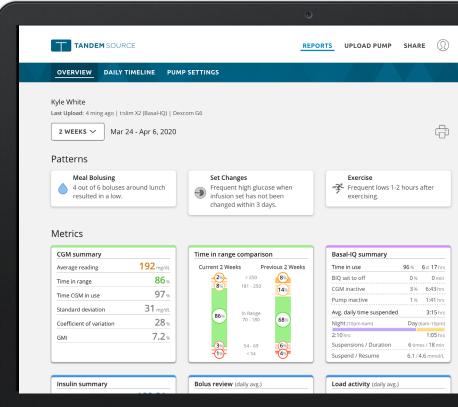
Research Professor of Pediatrics at the University of Michigan Medical School and School of Public Health. Associate Chief Medical Information Officer for Pediatric Research at Michigan Medicine and as Associate Chair for Health Metrics and Learning Health Systems for the Department of Pediatrics.



#### **Tandem Source**



The graphics presented on this page are for illustrative purposes only, and do not reflect individual results.





#### Settings Automation

- "Big Data"
  Optimal Model
  - CIQ
  - CIQ + Settings
    Automation



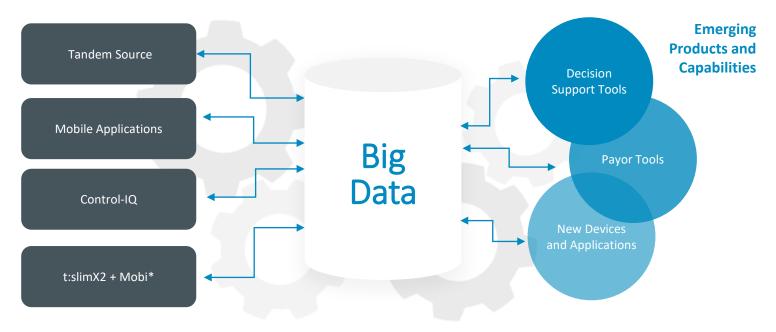


Why It's a Competitive Advantage 40 million— 30 million — **20** million \_\_\_\_ Jan 2020 Present



#### Why Data Products are Important to Us

Existing Products and Services



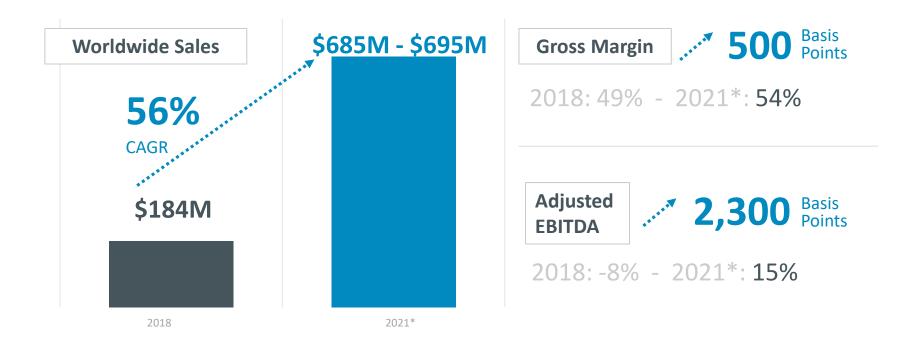




#### **Financial Outlook**



#### Focus on Innovation Drives Financial Success





#### **Growth Opportunity Persists**

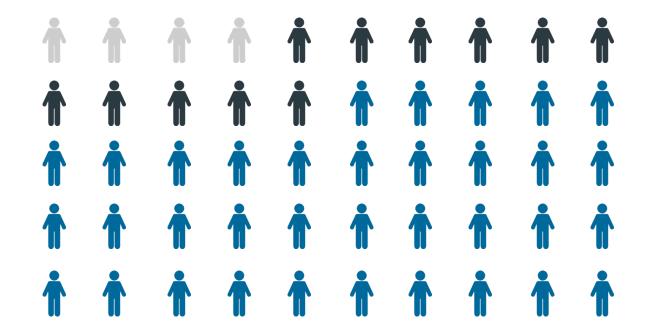


2021: 300K+



2027 Goal: 1M







#### **Enhancing Value Proposition**

Evidence

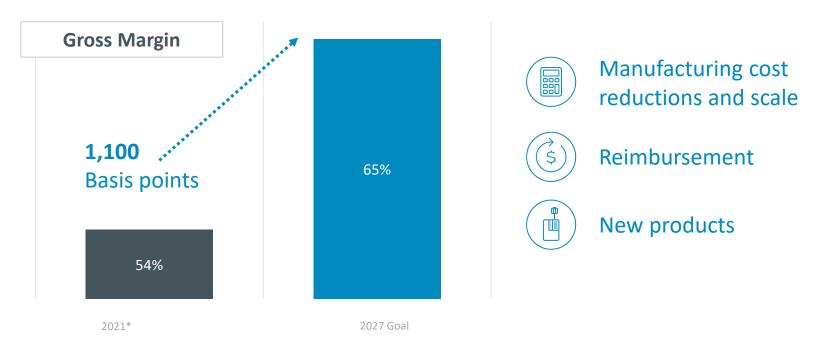
+ Customization

=

Optimize
Quality of
Care



#### Scale and Innovation Drive Margin Performance



<sup>\*2021</sup> guidance as of November 3, 2021 R&D Day | December 2021



## Mobi Manufacturing



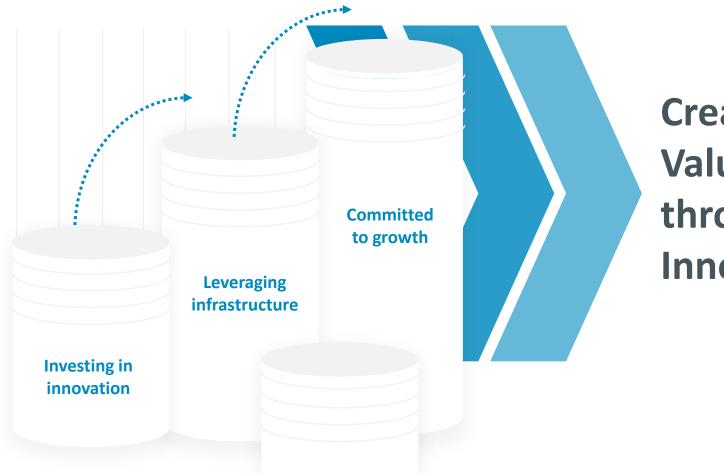
#### Prioritize Investments in Innovation



- R&D longer-term CAGR ~20%
- SG&A longer-term CAGR 10%-15%
- Magnitude of investments may be greater in near-term

<sup>\* 2021</sup> Q3 performance





Creating
Value
through
Innovation